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Assessing the Food Safety Attitudes and Awareness of Managers of School Feeding Programmes in Mpumalanga, South Africa

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1 **Abstract** The managers of school feeding programmes are responsible for ensuring the safety of
2 the food which is provided to schoolchildren, but very few studies have been conducted on the
3 food safety knowledge and awareness of these managers. The objective of this study is to
4 evaluate the food safety attitudes and awareness of managers of the National School Nutrition
5 Programme (NSNP) in schools in Mpumalanga, a province of South Africa. A cross-sectional
6 survey study was conducted in which questionnaires were used to collect data from 300 NSNP
7 food service managers. The majority of schools offering NSNP meals were located in informal
8 settlements and most were found to lack basic resources such as electricity (power supplies to
9 the food preparation facility) and potable tap water in their kitchens. No school was found to
10 have implemented the hazard analysis and critical control points (HACCP) programme, and only
11 a few staff had received food safety training. Food safety implementation is worst in informal
12 schools in rural areas due to limited resources and infrastructure. The NSNP food service
13 managers in some schools – especially those located in rural settlements – were found to have
14 little knowledge and awareness of HACCP. These results indicate an urgent need to provide
15 NSNP managers with food safety training and resources (potable water supplies, electricity,
16 dedicated food preparation facilities), particularly in schools in rural settlements.

17 **Keywords** Food safety; Attitude; Awareness; Managers; School Feeding Programme

18 **Introduction**

19 School feeding programmes are powerful instruments that seek to alleviate short-term hunger
20 and improve nutrition and the cognitive abilities of school children by providing free meals in
21 schools [1, 2, 3]. A positive correlation has been found between the academic performance of
22 school children and the provision of free school meals in schools located in poor communities
23 [4]. Endemic poverty in many communities in developing countries has necessitated the
24 implementation of school feeding programmes [2, 5]. The implementation of food safety

25 measures in school feeding programmes is important, considering that many schoolchildren are
26 deemed vulnerable due to their weaker immune systems, when compared to healthy adults [6, 7,
27 8]. Foodborne disease outbreaks are becoming a frequent occurrence in school settings [9] due to
28 a lack of adequate infrastructure as well as inadequate food safety knowledge on the part of
29 employees of school feeding programmes [10, 11].

30 Foodborne disease outbreaks in school feeding programmes can be caused by inadequate food
31 preparation and food storage facilities in food preparation establishments which do not meet
32 hygiene standards [12]. The absence of prerequisite programmes such as production control, raw
33 material control, pest control, good manufacturing practices (GMP), good hygiene practices
34 (GHP) together with the absence of standard food safety programmes such as hazard analysis
35 and critical control points (HACCP) in most food preparation facilities at schools constitute a
36 food safety concern [13].

37 In 2012, the South African Department of Basic Education (DBE) reported that the majority of
38 employees working for the National School Nutrition Program (NSNP) had not received formal
39 food safety training [14]. This means many managers of NSNP food service facilities may not be
40 knowledgeable on the establishment of food safety policies or the implementation of food safety
41 standards [15]. Despite this, these managers are expected to commit monetary and material
42 resources and to assume a leadership role in the implementation of food safety programmes [16].
43 These managers also have to make sure that staff undergo food safety training and oversee the
44 consistent implementation of a comprehensive food safety programme within the food
45 preparation facilities of school feeding programmes [17, 18].

46 In a school setting, where thousands of infants and children are served food daily, an outbreak of
47 foodborne disease can lead to sickness which can result in death or the loss of school days due to
48 illness amongst learners [2, 8, 19]. Very few studies have been conducted on the food safety

49 knowledge and awareness of school feeding programme managers who are responsible for
50 ensuring the safety of the food which is provided to schoolchildren. Therefore, the objective of
51 this study is to evaluate the food safety attitudes and awareness of NSNPs managers in schools
52 in Mpumalanga, South Africa.

53 **Methods**

54 **The study area**

55 The study was conducted on public primary and secondary schools that offer NSNPs in
56 Mpumalanga, one of the nine provinces in South Africa and home to 7.2% of the South African
57 population [20]. The province has 1 966 public schools, of which 74% offer free meals provided
58 by the NSNP [21].

59 **Research design and sampling**

60 A cross-sectional survey study was conducted in which questionnaires were used to collect data
61 from respondents. A total of 300 respondents were randomly selected from a list of 1 455 (74%)
62 public schools that offer the NSNP in the province. Respondents were individuals 18 years and
63 older, who have been designated by their respective school governing bodies to manage the
64 NSNP in their schools.

65 **Research instrument**

66 The questionnaire instrument used for data collection comprised the following sections: socio-
67 demographic details of respondents, details of NSNP food service facilities in schools, attitudes
68 of NSNP managers, requisition and inventory practice, and HACCP awareness of NSNP
69 foodservice managers. The questionnaire was piloted in ten schools using 30 food handlers, but
70 these data were not included in the final sample. After the pilot study, the structure and wording
71 of the questions were revised. The reliability and validity of the different sections of the research

72 instrument were determined and the Cronbach's α for the different constructs were found to
73 range from 0.689 to 0.821.

74 **Data collection**

75 Prior to data collection the College of Agriculture and Environmental Science Ethics Committee
76 approved and monitored this study which involved human participants (2015/CAES/018). The
77 Department of Basic Education, Mpumalanga province provided permission for the conduct of
78 this research in schools. Appointments to conduct interviews were made in advance with the
79 relevant school principals. The questionnaires were distributed to each school NSNP
80 manager/coordinator to complete. A consent form was signed by participants to affirm their
81 voluntarily participation and their right to withdraw from the study if they so desired. The
82 questionnaire of each respondent was coded to ensure anonymity.

83 **Statistical analysis**

84 The results were evaluated and analysed using the SPSS 20.0 software package. The data of all
85 variables were presented as percentages. ANOVA was used to examine variations in response to
86 some food safety parameters.

87 **Results and Discussions**

88 **Socio-demographic details of respondents**

89 Looking at the demographic characteristics of respondents, over 90% of the NSNP managers
90 were female, with the vast majority (72%) older than 45 years (Table 1). This can be attributed
91 to the fact that female educators are often nominated to coordinate the NSNP since they have
92 cooking experience acquired as a result of preparing meals for their families [22]. Similarly, the
93 majority (88%) of respondents had obtained a post-high school qualification, while almost all
94 (99.3%) of them were full-time employees of the DBE (Table 1). An explanation for this is that

95 most of them are qualified educators, with at least a post-high school teaching qualification.
96 These managers have been nominated by their respective schools to manage the NSNP and to
97 serve on the nutrition committee of the NSNP in their respective schools [21]. Schools are
98 required to nominate a member of the school governing body (parents, educators, non-educators,
99 learners and co-opted members of the community) to manage the NSNP, and teachers are often
100 nominated to perform this duty in addition to their normal teaching responsibilities [22]. NSNP
101 managers are expected to ensure the safety of the food which is served to learners benefiting
102 from the programme, by ensuring that employees implement safe food-handling practices [15].

103 **Details of NSNP food service facilities in schools**

104 The majority of NSNP foodservice managers (68%) indicated that their schools were located in
105 rural areas and NSNP meals were prepared at all (100%) these schools (Table 2). The reason
106 why the majority of schools offering NSNP meals were located in rural areas can be attributed to
107 the fact that households in these communities are more likely to be poor. Learners in these
108 schools are thus more likely to require free meals from the NSNP to reduce hunger during school
109 periods [22]. School feeding programmes are a convenient means by which important nutrients
110 can be provided to needy children in schools located in poor communities; the programme
111 ensures that schoolchildren have food to eat, thereby helping them to concentrate better during
112 lessons [23]. All South African public schools are categorised according to five quintiles, with
113 quintile one comprising schools located in the poorest communities in the country. The quintile
114 ranking is important because it determines the amount of financial support that each school
115 receives annually from the South African DBE, and whether or not free meals of the NSNP are
116 provided to learners at a particular school [21].

117

118 The majority of NSNP food service managers (77%) indicated that their schools had access to
119 tap water, but only 17.3% of them indicated the usage of electricity as a source of power to
120 prepare the food, compared to 82.7% which used gas, paraffin or wood (Table 2). It is
121 encouraging that the majority of schools had access to tap water, since it ensures that clean water
122 is available for the preparation of food – an important requirement for food safety
123 implementation [11]. Without running tap water in schools, food handlers would be forced to
124 fetch water from distant places to prepare NSNP meals, which can lead to water contamination
125 and, concomitantly, food contamination [24]. However, the fact that only a few schools used
126 electricity as a source of power in their food preparation facilities is cause for concern, because
127 the lack of electricity limits the use of important electrical equipment (e.g., refrigerators,
128 freezers) at NSNP food service facilities [25]. The lack of electricity supply also limits the
129 ability to store food at high or low temperatures respectively [26]. Time-temperature control
130 measures are vital in preventing the growth and multiplication of microorganisms in food [27].

131 Up to 43% of NSNP food service managers indicated that their schools did not have a dedicated
132 storage facility for the NSNP service. The absence of a dedicated storage facility in most schools
133 can lead to improper food storage practices and concomitant cross-contamination between foods
134 during storage [12, 28]. The proper storage of food is important in maintaining both nutritional
135 value and safety [11, 29].

136 **Attitudes toward food safety implementation**

137 Up to 78% of NSNP food service managers monitored their staff regarding the implementation
138 of food safety at least once a week (Table 3). This is a good practice which can ensure that food
139 handlers consistently and correctly implement proper measures [32]. Frequent monitoring of
140 food handlers ensures that food safety implementation lapses are corrected to early enough to
141 prevent the contamination of food [33]. NSNP managers must ensure that food handlers comply

142 with food safety procedures [17] and the monitoring of food safety implementation should form
143 part of the food safety management process of any food service establishment, to ensure the
144 consistent and effective implementation of food safety measures [34, 35].

145 Up to 73.3 % of respondents indicated that the DBE representative visited the school to assess
146 the NSNP's activities at least once a term (Table 3). These monitoring activities by
147 representative of the DBE ensure that the food preparation facilities of schools conform to
148 prescribed food safety measures, in addition to ascertaining the safety and quality of the food
149 served to schoolchildren [35].

150 Most of the NSNP food service managers indicated that their food service facilities had written
151 policies or standard operating procedures (SOPs) for food storage (66.7%), serving of food
152 (66%), and the cleaning and disinfecting of food contact surfaces and equipment (54%). (Table
153 3) The fact that above food safety measures were practiced is commendable because they ensure
154 that standard procedures for implementing food safety measures are followed by everyone [17,
155 28, 35]. Food safety SOPs are important food safety assurance instruments in any food service
156 establishment [7, 12].

157 The fact that only a minority of NSNP managers (26.7%) indicated that they monitor the
158 temperature of food is a concern because (Table 3) the cooking or storage of food at incorrect
159 temperature can give rise food spoilage due to the growth and multiplication of microorganisms
160 [11, 25]. The continuous monitoring of temperatures ensures that food products are safe during
161 storage [7]. Lower storage temperatures decrease the reproduction rate of bacteria and reduce the
162 rate of food product spoilage during storage [25]. The vast majority of NSNP foodservice
163 managers (84.7%) indicated they carry out regular inspections of raw food materials in their
164 NSNP food service establishments (Table 3). This is encouraging, as it ensures that supplied raw
165 food materials are of good quality and are suitable for use in preparing NSNP meals [13, 36].

166 Only a minority of NSNP foodservice managers (39.3%) indicated that food handlers in their
167 NSNP facilities had received food safety training courses on HACCP and food hygiene
168 procedures (Table 3). This is a concern given that the guidelines on hygiene and food safety, as
169 issued by the South African DBE, state that a series of food safety workshops should be
170 conducted throughout the year to train NSNP staff [11]. The continuous training of food service
171 staff will ensure that they remain aware of food safety measures at all times, thereby preventing
172 lapses in the implementation of food safety measures [37].

173 **Food inventory requisition and management**

174 A vast majority (89.3%) of NSNP managers indicated that, their food service facilities purchased
175 food supplies from commercial suppliers and the majority of them (76.7%) indicated that these
176 suppliers are contracted to the DBE (Table 4). This is a good food safety practice which it
177 ensures traceability and consistency in the quality of the food products delivered [17, 36, 38, 39].
178 Despite having contracted suppliers of raw food materials, up to 68.7% of NSNP managers
179 (Table 4) indicated that their food service facilities had no pre-determined delivery schedule
180 with the suppliers. The unplanned delivery of food items can lead to the receipt of poor-quality
181 foodstuffs, as products can be received without proper inspection, given that the NSNP
182 managers are also involved in teaching activities [17, 40]. A planned delivery schedule with
183 suppliers should be in place to ensure that food items are received at an agreed time, to enable
184 proper checks during the receiving process [36]. Furthermore, the price, quality and quantity of
185 food materials delivered should match the information supplied on the invoice and quotation list
186 [36].

187 The fact that 72.7% of NSNP managers (Table 4) indicated that their food service facilities
188 practised stock rotation is beneficial to the NSNP in terms of food safety management,
189 considering that it ensures that food items are not kept beyond their required storage duration

190 (use-by date), thereby preventing microbial growth and product deterioration on the shelves
191 during storage [11]. All the NSNP managers indicated that their storage areas their food service
192 facilities were kept locked at all times (Table 4). This ensured that food supplies were secure
193 during storage, thus preventing pillage and any intentional contamination or bioterrorism [41].

194 **HACCP programme implementation and food safety audit awareness**

195 The reason why only 40% of NSNP food service managers agreed that they know what the
196 HACCP programme entail (Table 5), could be attributed to the fact that respondents are
197 qualified classroom teachers with little or no prior food safety training [21]. Furthermore, the
198 fact that HACCP is not known to most of them implies that it is not being implemented in their
199 NSNP food service facilities [42]. The HACCP programme enables the identification, analysis
200 and control of food safety hazards in food service establishments and therefore required by
201 NSNP food service facilities [41, 43]. Despite most of them not knowing what HACCP entails,
202 up to 79.3% of them agreed that food safety is a priority in food service establishments while
203 74% of them agreed that HACCP can bring food safety benefits to the NSNP food service
204 facilities (Table 5). The advantage of this view is that NSNP managers can start to take the
205 necessary measures to implement HACCP by advocating for food safety training programmes:
206 trained employees have been found to significantly outperform untrained employees with respect
207 to perceptions and practices associated with food safety [38]. Effective training on food safety
208 reinforces food handlers' knowledge, awareness and attitudes towards food safety
209 implementation [44].

210 A huge majority of the NSNP food service managers (80%) agreed that there should be more
211 regular audits of food safety practices at NSNP food service facilities should be conducted by
212 competent government authorities (Table 5), to ensure the regular and consistent implementation
213 of food safety measures [12, 28]. Food safety audits play a fundamental role in certifying that

214 proper food safety practices are being adhered to, while ensuring the safe production of food at
215 food service facilities [36, 39, 45].

216 **Food safety parameters affected by the location and food safety monitoring in schools**

217 In terms of location, a significantly higher proportion of schools located in informal settlements
218 do not have running tap water in their kitchens (Table 6) and this can partly be attributed to the
219 legacy of the pre-1994 apartheid government in South Africa, during which informal settlements
220 were neglected and not supplied with sufficient potable water compared to urban areas [46, 47].

221 Schools in urban areas have access to better water resources from municipal authorities than
222 schools in informal settlements do [8, 48]. The lack of potable water can compromise the safety
223 of the food produced, given that a supply of clean water is required to practise food hygiene in
224 food service establishments [49]. Access to clean and potable water can enable the
225 implementation of basic food safety measures such as hand washing, the washing of equipment
226 and food contact surfaces, as well as raw food materials, thereby preventing the contamination of
227 food [50]. Furthermore, the reason why more schools located in informal settlements do not have
228 a standard operating procedure for monitoring the temperature of food on a daily basis (Table 7)
229 can be attributed to the lack of training [12] and the non-implementation of food safety
230 programmes such the HACCP [7, 51, 52]. It is important for NSNP managers to be
231 knowledgeable about HACCP and other food safety measures, considering that they form the
232 basis of any integrated food safety management system within a food service establishment [13].

233 Regarding monitoring, that schools in informal settlements were less likely to conduct
234 monitoring daily compared to those in urban settlement can be attributed to lack of resources
235 required for food safety implementation [53]. Similarly, a significantly higher proportion of
236 NSNP managers from schools in urban settlements responded in the affirmative as to whether
237 there should be more frequent food safety audits by competent authorities in their schools (Table

238 7). These discrepancies can be attributed to differences in knowledge and awareness of food
239 safety programmes on the part of managers in urban areas [15].

240 **Conclusion**

241 Most NSNP managers were female, older than 45 years, in possession of a post-high school
242 qualification and employed full time as educators by the DBE. The majority of schools offering
243 NSNP meals were located in informal settlements, where most schools lack basic resources such
244 as electricity (power supply to the food preparation facility) and potable tap water (in kitchens).
245 Despite regular visits by DBE monitors, the availability of hygiene policies and procedures, no
246 school was found to be implementing the HACCP programme and only a few food handlers in
247 select schools had received food safety training. Food safety implementation was found to be
248 worst in informal school, mainly due to resource and infrastructural constraints, as well as
249 relatively more limited knowledge and awareness of HACCP on the part of NSNP managers in
250 those schools. The development of food safety knowledge, attitudes and awareness of managers
251 in the NSNP will improve food safety implementation and compliance in schools. It is
252 recommended that food safety training to staff and managers of the NSNP, especially in schools
253 located in rural settlements, to improve their knowledge and awareness. Schools – especially
254 those in rural settlements – must be provided with relevant resources such as potable water
255 supplies, electricity and dedicated food preparation facilities, to ensure that food is prepared and
256 served safely to schoolchildren. SOPs and food safety policies should be drawn up/provided and
257 enforced in all schools offering NSNPs, to ensure the production of safe meals at all food service
258 facilities.

259 **Acknowledgement**

260 We acknowledge the Department of Research at the University of South Africa for providing the
261 funds required for this study.

262 **Author's Contribution** Frederick Tawi Tabit and July Johannes Sibanyoni conceived the study
263 and wrote the final manuscript. Data collection was performed by July Johannes Sibanyoni.

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Table 1: Demographic characteristics of NSNP foods service staff (N=300)

	Variables	Frequency (%)
Gender	Male	26 (8.7)
	Female	274 (91.3)
Age	Under 25 years	0 (0)
	25–35 years	4 (2)
	36–45 years	78 (26)
	46–55 years	164 (54.7)
	56–65	50 (16.7)
	Over 65 years	2 (0.7)
Level of education	Less than high school	18 (6)
	High school	18 (6)
	Some college	104 (34.7)
	University of Technology Diploma/degree	48 (16)
	University	112 (37.3)
Type of employment	Full time	298 (99.3)
	Part time	2 (0.7)

Table 2: Description of NSNP food service facilities at schools (N=300)

	Variables	Frequency (%)
Is the school location classified as urban or rural/informal settlement?	Urban	96 (32)
	Rural/informal	204 (68)
Are meals prepared at the school?	Yes	300 (100)
	No	0 (0)
Indicate your position in the NSNP	Volunteer	2 (0.7)
	Food handler	4 (1.3)
	Manager/Coordinator	278 (92.7)
	Other	16 (5.3)
Where does the school's water come from?	Tap (i.e., running water)	234 (77)
	Water tanker (mobile)	50 (16.7)
	Communal water supply	16 (5.3)
	River (collected)	0 (0)
What power supply is used to prepare the food?	Electricity	52 (17.3)
	Gas/paraffin/wood	248 (82.7)
Does your school have a designated storage facility for the NSNP?	Yes	170 (57)
	No	130 (43)

Table 3: Attitudes of NSNP managers toward food safety assurance (N=300)

Variables	Frequency (%)		
How often do you monitor your staff regarding the application of food safety and procedure manuals?	Daily	110 (36.7)	
	Weekly	124 (41.3)	
	Monthly	26 (8.7)	
	Once a term	14 (4.7)	
	Seldom	20 (6.7)	
	Never	4 (1.3)	
How frequently does a representative from the Department of Basic Education visit the school to assess the NSNP? (Select one)	Once a month	52 (17.3)	
	Once a term	168 (56)	
	Twice a year	62 (20.7)	
	Less than once a year	18 (6)	
	Never	0 (0)	
Are there available written policies or standard operating procedures (SOPs) regarding each of the following in your NSNP food service facility?	Receiving	Yes	208 (69.3)
		No	92 (30.7)
	Food Storage	Yes	200 (66.7)
		No	100 (33.3)
	Serving of food	Yes	198 (66)
		No	102 (34)
	Cleaning and disinfection of food contact surfaces and equipment	Yes	162 (54)
		No	138 (46)
	Monitoring temperature of foods	Yes	80 (26.7)
		No	220 (73.3)
Inspections of raw materials are regularly carried out in your NSNP food service facility	Yes	254 (84.7)	
	No	6 (5.3)	
Has on-the-job food safety training (e.g. HACCP and food hygiene) been provided to food handlers?	Yes	118 (39.3)	
	No	182 (60.7)	

Table 4: Requisition and inventory practices in NSNSP food service facilities (N=300)

Variables	Frequency (%)	
Where do the food supplies come from?	Commercial supplier	264 (89.3)
	Local community member	28 (9.3)
	Both 1 & 2	0 (0)
	Missing system	2 (1.3)
Are there contracts with the suppliers?	Yes	230 (76.7)
	No	70 (23.3)
Is there a planned delivery schedule?	Yes	94 (31.3)
	No	206 (68.7)
Are all the food items and invoices checked during delivery?	Yes	298 (99.3)
	No	2 (0.7)
Is a stock rotation system in place?	Yes	218 (72.7)
	No	82 (27.3)
Is the storage area for food materials always kept locked?	Yes	300 (100)
	No	0 (0)

Table 5: HACCP awareness of NSNP food service managers (N=300)

Variables	Frequency (%)		
Please tick (x) to indicate whether you agree or disagree with each of the following:	Agree	Disagree	No idea
I know what HACCP entails	120 (40)	128 (42.7)	52 (17.3)
HACCP is regularly carried out in your NSNP food service facility	0 (0)	300 (100)	0 (0)
Food safety is a major priority in NSNP food service	238 (79.3)	44 (14.7)	18 (6)
I know that HACCP/food safety systems have benefits	222 (74)	14 (9.3)	100 (16.7)
There should be more regular food safety audits by competent authorities in the NSNP	240 (80)	60 (20)	0 (0)

Table 6: Food safety variables for which there was significant ($p \leq 0.05$) difference in the responses of NSNP managers due to the location of schools (N=300)

Food safety parameters		Percentage response within food safety parameters based on the location of managers' schools		p value
		Urban (%)	Informal (%)	
Where does the school water come from?	Kitchen tap (i.e. running water)	36 (37.5)	38 (18.45)	0.007
	Outside tap (i.e. running water)	48 (50)	112 (54.37)	
	Water tanker (mobile)	8 (8.33)	42 (20.39)	
	Communal water supply (collected)	4 (4.17)	12 (5.83)	
	Total	96 (100)	206 (100)	
Do you have a Standard Operating Procedure or guideline document for Monitoring the temperature of foods	Yes	40 (41.67)	40 (19.42)	0.005
	No	56 (58.33)	164 (79.61)	
	Total	96 (100)	206 (100)	
There should be more food safety audit by competent authorities in the NSNP	Agree	92 (95.83)	154 (74.76)	0.001
	Disagree	4 (4.17)	56 (25.24)	
	Total	96 (100)	206 (100)	

Table 7: Food safety variables for which there was significant ($p \leq 0.05$) difference in the response of NSNP managers regarding how often monitoring of food safety implementation is conducted by NSNP managers (N=300)

Food safety parameters		Percentage response within food safety parameters on how often monitoring is conducted						p value
		Daily	Weekly	Monthly	Once a term	Seldom	Never	
Is the school location classified as urban or rural/informal settlement?	Urban	50 (52.1)	28 (29.2)	4 (4.2)	2 (2.1%)	8 (8.3%)	4 (4.2)	0.015
	Informal	60 (29.7)	96 (47.5)	22 (10.9)	12 (5.9%)	12 (5.9%)	0 (0.00)	
Are there available written policies and procedures regarding receiving foodstuffs?	Yes	86 (41.7)	94 (45.6)	10 (4.9)	8 (3.9)	8 (3.9)	0 (0.00)	0.003
	No	24 (26.1)	30 (32.6)	16 (17.4)	6 (6.5)	12 (13.0)	4 (4.3)	